PRESIDENT
James M. Walsh, Esq.

COUNCILLORS AT LARGE
James S. Boone
Craig R. Cormier
Ronald F. Cormier
Scott Joseph Graves, Esq.
Judy A. Mack
George C. Tyros

WARD 1 COUNCILLOR
James M. Walsh, Esq.

WARD 2 COUNCILLOR
Elizabeth J. Kazinskas

WARD 3 COUNCILLOR
Nathan R. Boudreau

WARD 4 COUNCILLOR
Karen G. Hardern

WARD 5 COUNCILLOR
Aleksander Dernalowicz, Esq.

CITY OF GARDNER
MASSACHUSETTS 01440-2630

OFFICE OF THE
CITY COUNCIL

February 20, 2020

PUBLIC SAFETY COMMITTEE MEETING NOTICE

Date: Monday, February 24, 2020
Time: 4:30 p.m.
Location: City Council Chamber, Room 219, City Hall

ANNOUNCEMENT - Any person may make a video or audio recording of an open session of a meeting, or may transmit the meeting through any medium, subject to reasonable requirements of the chair as to the number, placement and operation of equipment used so as not to interfere with the conduct of the meeting. Any person intending to make such recording shall notify the Chair forthwith. All Documents referenced or used during the meeting must be submitted in duplicate to the Chair of the Committee, pursuant to the Open Meeting and Public Records Law. All documents shall become part of the official record of the meeting.

I. Review and Approval of the Minutes of the January 28, 2020 Meeting.

II. #10216 – An Ordinance to Amend the Code of the City of Gardner, Chapter 560 Thereof, Entitled "Solid Waste," to Change Solid Waste Program Fees *(In City Council and Referred to the Public Safety Committee, 12/02/2019).*

III. Other Business.

IV. Adjournment.

NOTICE: The listing of Agenda items are those reasonably anticipated by the Chairman which may be discussed at the meeting. Not all items listed may in fact be discussed and other items not listed may also be brought up for discussion to the extent permitted by law.

CITY COUNCIL OF GARDNER
Craig R. Cormier
COUNCILLOR CRAIG R. CORMIER
Chairman, Public Safety Committee

CITY OF GARDNER, MASSACHUSETTS
CITY COUNCIL PUBLIC SAFETY COMMITTEE
MINUTES OF THE MEETING OF JANUARY 28, 2020

Committee Chairman Councillor Craig Cormier called the Public Safety Committee meeting to order at 4:30 p.m. in the City Council Chamber, Room 219, City Hall. Committee members Councillors Elizabeth Kazinskas and George Tyros were present.

Also present were Fire Chief Richard Ares; Police Chief Richard Braks; Building Commissioner Roland Jean; Public Health Director Lauren Saunders; and, City Clerk Alan Agnelli.

Minutes of Prior Meeting(s).

On a motion by Councillor Elizabeth Kazinskas and seconded by Councillor George Tyros, it was voted to accept the Minutes of the December 9, 2019 Public Safety Committee Meeting, as printed.

Department Updates

Building Department

Building Commissioner Roland Jean informed the Committee of the following issues:

- City Hall electrical room transfer switch was replaced following a recent meltdown.
- City Hall Panic button system has been tested and is fully operational. Recent test indicated 38 second response time to PD.
- Reviewing résumés for the second local inspector position – for R2 inspections (multi-family units).
- 917 building permits issued in 2019.
- Reviewing bathroom plans for the new Elementary School.
- Zoning Code enforcement matters at 183 Main Street and 190 Oak Street are being addressed by the Building Department and the Health Department.

Public Health Department

Public Health Director Lauren Saunders informed the Committee of the following issues:

- Dr. Michele Parker, newest member of the Board of Health, attended her first meeting this week.
- Department is reviewing Tattoo Regulations for updates for compliance. Micro-blading regulations, as well.
- The Director appeared recently on GETV to discuss flu prevention.
- Department hosting a "scenario-based inoculation emergency drill" at Waterford Street School on February 21, 2020 at 10:00 a.m.
- Closed 2019 licensing and all 2020 licenses and permits were issued.

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Police Department and Animal Control

Police Chief Richard Braks informed the Committee of the following issues:

- An officer candidate began the Police Academy on January 13, 2020 (to fill a vacancy in the Department).
- Another two candidates may be enrolled in the April 13 Police Academy in Randolph.
- An officer recently resigned to take a position in another Police Department. The vacancy may affect the budget for the remainder of the fiscal year.
- Attempting to fill Dispatcher vacancy position.
- Police, Fire and DPW recently met with Cyber Communications to discuss radio communications services.
- Police Station boiler pump needs to be replaced.
- Animal Control Division has three full-time Officers. Department is seeking a fourth officer.
- Animal Shelter is seeking to fill a fourth part-time attendant.
- Civil Defense is conducting "tabletop exercises" for emergency team members to discuss their roles during emergencies and their responses to particular emergency situations.
- The Department's FY2020 Budget year-to-date expenditures are on target.

All-night Parking ban – Former Mayor Hawke assumed responsibility for recording CodeRED alerts for all-night parking bans. Chief will meet with Acting Mayor Walsh regarding recording of alerts. In December and January, 103 vehicles were towed after the CodeRED alerts were issued. Owners did not remove their vehicles in accordance with the law, even though the snow storms and the ban were well broadcast. By comparison, in January, 2019, 60 or so cars were towed. Not enough Police Officers available during the storms to stay with vehicles while being towed. Chief noted that the Department is doing its job to make sure that the streets are kept clear for snow removal. PD will provide month-to-month towing statistics for the Safety Committee.

Fire Department and Ambulance

Fire Chief Richard Ares provided the Committee the following written report:

- Two firefighters will graduate from the Fire Academy next week on February 7 and be assigned to shifts starting February 9. This will provide us with our full complement of Privates. We still have a Lieutenant out on long term injury leave, so this also creates a need for overtime. Having these two members back will, at least for now, alleviate the need to use overtime to cover Privates on vacation.
- On the overtime front, as of January 27 we are $27,557.34 in the red in our Fire budget overtime. $113,803.12 spent out of the budget has been a direct result of three resignations and one long term injury. Our staffing is set up so that one firefighter per

UNACCEPTED/UNCORRECTED PROOF

shift may be out on vacation without any cost to fill his or her slot. When we are short of personnel, those open positions must be filled with overtime.

- On a happier note, our new pumper should be in service in a couple of weeks. Factory training has been completed with two of the shifts. The other two shifts will be done by February 7.
- A new vehicle for the Shift Commander has been ordered and should be in near the end of February or the beginning of March.
- The Chief applied for and received a State grant to purchase gloves for our firefighters so that each member can have two pairs of gloves. While the grant amount of $2500 wasn't enough to cover everyone, I can make up the rest with the Protective Clothing line item. This will allow our members to have a clean pair of gloves while theirs are drying after being washed.
- During calendar year 2019 the Fire Department responded to 5358 calls for service, or an average of almost 15 per day.
    - 161 of those were for fires of varying severity.
    - 3850 were medical responses. Of the medical responses, our ambulance responded 2989 times, or about 8 times per day.
- Our gross ambulance revenue for CY2019 was $1,034,987.25. I have attached an incident breakdown and an ambulance breakdown for CY2019 to this report.
- Looking forward I would still like the City to purchase a power load system for the ambulance. This piece of equipment would go a long way towards preventing back injuries.
- Our fire headquarters is 41 years old this year. The fire alarm system is original and is totally inadequate. In light of the fact that we now leave the building un-occupied at times, the system should be upgraded. We also use the old South Gardner station and our Annex, a.k.a. Old Cumby's, for storing equipment. Neither of those buildings have any type of fire protection. I've started working with the Purchasing Department to get cost estimates to protect these locations and upgrade the HQ system.

#10216 - An Ordinance to Amend the Code of the City of Gardner, Chapter 560 Thereof, Entitled "Solid Waste," to Change Solid Waste Program Fees. ***(In City Council and Referred to the Public Safety Committee, 12/02/2019).***

Ms. Saunders informed the Committee that the recycling market crashed, so the cost to the City for disposal has drastically increased. The Committee reviewed the two revenue scenarios provided with the former Mayor's correspondence. Ms. Saunders noted that an increase of $7.50 per quarter would sustain the fund for the next five years, at which time, another increase may be necessary depending on the recyclables market.

UNACCEPTED/UNCORRECTED PROOF

The Committee asked for other phased-in fees options for their consideration.

The Committee postponed action until the next meeting, at which time it would consider other options, so action on the following Ordinance was postponed:

> AN ORDINANCE TO AMEND THE CODE OF THE CITY OF GARDNER, CHAPTER 560 THEREOF, ENTITLED "SOLID WASTE," TO CHANGE THE FEE FOR SOLID WASTE COLLECTION.
>
> Be it ordained by the City Council of the City of Gardner as follows:
>
> Section 1. Section 560-3 of the Code of the City of Gardner, is hereby amended by striking the sentence: "The annual fee for the collection and handling of rubbish, garbage, ashes and source-separated materials is set at $200 per apartment unit per building, effective July 1, 2013," and by inserting in place thereof, the sentence: "Effective July 1, 2020, the annual fee for the collection and handling of rubbish, garbage, ashes and source-separated materials is set at $230 per household and each unit of apartment buildings containing eight or fewer units in the City.
>
> Section 2. Effective date.
>
> This ordinance shall become effective upon passage and publication as required by law.

Other Business.

Committee members questioned safety conditions at the Greenwood Pool. Chief Ares and Chief Braks advised that nothing had been reported to them about security. Mr. Jean noted that some shingles have blown off the roof, so that a security fence would not prevent the shingles from blowing outside the pool's boundaries. The inside is another concern. "No Trespassing" signs were ordered for the grounds, he added.

Adjournment.

On a motion Councillor Elizabeth Kazinskas and seconded by Councillor George Tyros, it was voted to adjourn at 5:35 p.m.

UNACCEPTED/UNCORRECTED PROOF

10216

ORDINANCE

AN ORDINANCE TO AMEND THE CODE OF THE CITY OF GARDNER, CHAPTER 560 THEREOF, ENTITLED "SOLID WASTE," TO CHANGE THE FEE FOR SOLID WASTE COLLECTION.

Be it ordained by the City Council of the City of Gardner as follows:

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Section 2. Effective date.

This ordinance shall become effective upon passage and publication as required by law.

10216

City of Gardner, *Executive Department*

Mark Hawke, Mayor

RECEIVED
2019 NOV 21 PM 3:08
CITY CLERK'S OFF.
GARDNER, MA

November 20, 2019

Attorney Scott J. Graves, President
And City Councilors
95 Pleasant Street
Gardner, MA 01440

RE: Trash Fee Ordinance Change

Dear President Graves and Councilors,

In February of 2013, we presented the attached spreadsheet #1 demonstrating the need to increase the annual fee for solid waste enterprise fund. At the meeting I stated that I felt confident the rate increase would suffice for the next five (5) years. I was wrong. We were able to expertly manage the budget to make that rate increase last for seven (7) years.

Until recently, the majority of recyclable material collected by Massachusetts municipalities was purchased by China for processing. Many municipalities paid low fees to have their recycling hauled, and some even earned money from haulers for the materials.

Over time, the in-state market for processing recyclables such as paper and glass declined, as these businesses could not compete with the Chinese market.

On Jan. 1, 2018, the recycling market in Massachusetts and across the country experienced a massive disruption as China announced that it would no longer import 24 types of materials, including mixed paper and several types of plastic. Citing the increasing rate of impurities in the U.S. recycling stream, China, under its new National Sword policy, now will only accept materials with a contamination rate of one-half of 1 percent or less.

This Sword policy has decimated the recycling market and municipal solid waste budgets. On top of this is the impending expiration of a five (5) year contract with Waste Management. Needless to say, Waste Management did not accurately predict the markets of today when the contract was negotiated last. There will be an increase in rates in our next contract. Director of Public Health, Lauren Saunders and I have been meeting with Waste Management for the past few months trying to hammer out a new contract.

According to the attached spreadsheet #2, in fiscal year 2020, we are anticipating having to use approximately $90,000 in retained earnings in order to balance the budget. This is sustainable because we have the cushion of the retained earnings in order to deal with the projected shortfall.

City Hall, 95 Pleasant Street, Room 125, Gardner, Massachusetts 01440
Telephone: (978) 630-1490 • Facsimile (978) 630-3778 • Email: mayor@gardner-ma.gov

However, as you can see from the first box, if we do nothing, we anticipate depleting our retained earnings near the end FY 2022.

In the second, third and fourth box we demonstrate the effect a $5 per quarter ($20 per year), $7.50 per quarter ($30 per year), and $10 per quarter ($40 per year) increase would have on future budgets. The $5 per quarter ($20 per year) increase would stabilize the fund for approximately one (1) year before beginning to deplete the retained earnings. The $7.50 per quarter ($30 per year) increase would seem to carry us through FY 2023. The $10 per quarter ($40 per year) increase seems too large and would grow retained earnings at a rapid rate.

Given that the object of an enterprise fund is to be a self-sufficient entity, the Director of Public Health, City Auditor and I all agree that a $7.50 per quarter ($30 per year) increase in the annual fee would allow the Solid Waste Enterprise Fund adequate revenue to sustain a proper amount of retained earnings and cover the actual expected costs associated with the Fund.

Respectfully,

Mark Hawke
Mayor, City of Gardner

City of Gardner, MA
Monday, November 25, 2019

Chapter 560. Solid Waste

Article I. Collection and Disposal

§ 560-3. Solid waste collection program.

Under the authority of MGL c. 44, § 28C, the following system of fees, charges and exemptions is established to cover all of the costs of operating the City's municipal solid waste programs:

A. An annual fee for the collection and handling of rubbish, garbage, ashes, and source-separated materials shall be established on all households and apartment buildings with eight apartments or fewer in the City, and said fee shall be paid by the property owner. The fee shall be assessed at an amount the Mayor and City Council deem appropriate to cover all of the fixed costs of such collection. The City shall make this system self-sufficient, utilizing an enterprise fund established under MGL c. 44, § 53F 1/2.

B. The annual fee for the collection and handling of rubbish, garbage, ashes and source-separated materials is set at $200 per apartment unit per building, effective July 1, 2013. The City of Gardner trash bag fee is set at $3.50 per bag. Every collection day as of October 1, 2010, each single-family household, or single-family apartment unit in a building with eight apartments or fewer, may place a single approved rubbish container, with a tight-fitting cover securely in place, out for collection. Said rubbish container must be clearly labeled with the unit identification and identifying City logo. Any additional rubbish that does not fit within said container must be placed in a valid City of Gardner trash bag.
[Amended 6-16-2008 by Ord. No. 1474; 9-7-2010 by Ord. No. 1519; 3-18-2013 by Ord. No. 1558]

C. An owner of any residential property in the City with eight apartments or fewer may be exempted from participating in the mandatory program (including payment of the annual fee and use of the City trash bags) by contracting with a solid waste hauling company duly licensed to operate in the City of Gardner for the removal and disposal of all rubbish, garbage, ashes, source-separated recyclable materials, household appliances, furniture and consumer electronic materials. Any property owner seeking this exemption must annually provide the Director of Public Health with a copy of an acceptable signed contract from a properly licensed hauler.

D. An owner of any residential property in the City with nine apartments or more situated on a public way may voluntarily participate in the solid

waste collection program. Any property owner seeking such participation must annually provide the Director of Public Health with written notice of intent to participate on a form provided by the Health Department. Such participation renders the property subject to the fees as outlined in Subsection **A** above.

E. Exemptions from the payment of the annual fee may be approved by the Director of Public Health with the approval of the Public Safety Committee of the City Council for apartment units in apartment buildings that are vacant and that the owner intends to maintain in a vacant state. Any property owner seeking this exemption must submit documentation of the status of the vacant unit and a letter certifying his or her intent to maintain the unit in the vacant state for the next year and have the unit inspected by the Director of Public Health or his designee. Occupation of the apartment unit makes the exemption null and void. It is the owner's responsibility to inform the City of the occupation of the unit; failure to do so renders the unit subject to the full amount of the annual fee for the time period covered by the exemption. This exemption is subject to written guidelines and limitations on file in the Board of Health office. Persons aggrieved by findings by the Director of Public Health under this section may appeal such finding to Public Safety Committee of the City Council.

F. Unpaid solid waste collection program fees will become a lien on a homeowner's property tax account as provided in the Massachusetts General Laws. Failure to make payment when due in any year, unless an exemption is granted, shall result in the assessment of interest, penalties, and charges or termination of services as authorized by state statute. [Amended 6-16-2008 by Ord. No. 1474]

#1

			$200/yr total $20/yr increase						
		2013	2014	2015	2016	2017	2018	2019	2020
51010	Department Head	$17,850.00	$18,385.50	$18,937.07	$19,505.18	$20,090.33	$20,693.04	$21,313.83	$21,953.25
51011	Transfer Station Foreman	$20,272.00	$20,880.16	$21,506.56	$22,151.76	$22,816.31	$23,500.80	$24,205.83	$24,932.00
51013	Account Clerk	$32,159.00	$33,123.77	$34,117.48	$35,141.01	$36,195.24	$37,281.09	$38,399.53	$39,551.51
51018	Transfer Station Monitors	$15,200.00	$15,656.00	$16,125.68	$16,609.45	$17,107.73	$17,620.97	$18,149.59	$18,694.08
51030	Overtime	$500.00	$500.00	$500.00	$500.00	$500.00	$500.00	$500.00	$500.00
51090	Clothing Allowance	$700.00	$700.00	$700.00	$700.00	$700.00	$700.00	$700.00	$700.00
51460	Longevity	$745.00	$1,300.00	$1,390.00	$1,480.00	$1,570.00	$1,660.00	$1,750.00	$1,840.00
52030	Repairs & Maint	$30,000.00	$10,000.00	$10,300.00	$10,609.00	$10,927.27	$11,255.09	$11,592.74	$11,940.52
52050	Minor Equipment	$4,000.00	$4,120.00	$4,243.60	$4,370.91	$4,502.04	$4,637.10	$4,776.21	$4,919.50
52110	Energy & Utilities	$6,000.00	$6,180.00	$6,365.40	$6,556.36	$6,753.05	$6,955.64	$7,164.31	$7,379.24
52150	Communications	$500.00	$500.00	$500.00	$500.00	$500.00	$500.00	$500.00	$500.00
52170	Prof. Dev & Travel	$500.00	$500.00	$500.00	$500.00	$500.00	$500.00	$500.00	$500.00
52190	Professional Svc	$15,000.00	$15,450.00	$15,913.50	$16,390.91	$16,882.63	$17,389.11	$17,910.78	$18,448.11
52230	Office Supplies	$2,000.00	$2,060.00	$2,121.80	$2,185.45	$2,251.02	$2,318.55	$2,388.10	$2,459.75
52232	Trash Bags	$15,000.00	$0.00	$15,000.00	$0.00	$15,000.00	$0.00	$15,000.00	$0.00
52240	Vehicle Supplies	$3,000.00	$3,090.00	$3,182.70	$3,278.18	$3,376.53	$3,477.82	$3,582.16	$3,689.62
52361	Trash Disposal	$365,000.00	$375,950.00	$387,228.50	$398,845.36	$410,810.72	$423,135.04	$435,829.09	$448,903.96
52362	Recycling Processing	$25,000.00	$25,750.00	$26,522.50	$27,318.18	$28,137.72	$28,981.85	$29,851.31	$30,746.85
52380	Indirect Costs	$65,000.00	$66,950.00	$68,958.50	$71,027.26	$73,158.07	$75,352.81	$77,613.40	$79,941.80
55126	Curbside Recycl.	$176,000.00	$181,280.00	$186,718.40	$192,319.95	$198,089.55	$204,032.24	$210,153.20	$216,457.80
55361	Curbside Trash	$399,000.00	$410,970.00	$423,299.10	$435,998.07	$449,078.02	$462,550.36	$476,426.87	$490,719.67
55363	Yard Waste	$57,500.00	$59,225.00	$61,001.75	$62,831.80	$64,716.76	$66,658.26	$68,658.01	$70,717.75
55365	Hou Haz Waste	$15,500.00	$15,965.00	$16,443.95	$16,937.27	$17,445.39	$17,968.75	$18,507.81	$19,063.04
	Debt Service	106,000.00	106,000.00	106,000.00	106,000.00	0.00	0.00	0.00	0.00
Totals		$1,372,426.00	$1,374,535.43	$1,427,576.49	$1,451,756.09	$1,401,108.37	$1,427,668.52	$1,485,472.78	$1,514,558.46
6600	Household Fee Revenue	$1,125,000.00	$1,250,000.00	$1,250,000.00	$1,250,000.00	$1,250,000.00	$1,250,000.00	$1,250,000.00	$1,250,000.00
	Other Revenue	$165,000.00	$165,000.00	$165,000.00	$165,000.00	$165,000.00	$165,000.00	$165,000.00	$165,000.00
	Net Balance	-$82,426.00	$40,464.57	-$12,576.49	-$36,756.09	$13,891.63	-$12,668.52	-$70,472.78	-$99,558.46
	Surplus Balance $307,000	$224,574.00	$ 265,038.57	$ 252,462.08	$ 215,705.99	$ 229,597.62	$ 216,929.10	$ 146,456.32	$ 46,897.86

Assumes a 3% increase in expenses
Assumes no new growth in houshold fee revenue (6250 Customers)
Assumes no new growth in other revenue

#2

	Number of Units	6399	6460	6353	6500	6567	6567	6567
	Annual Fee per Unit	$ 200.00	$ 200.00	$ 200.00	$ 200.00	$ 200.00	$ 200.00	$ 200.00
$0 per quarter increase		**2017**	**2018**	**2019**	**2020 (Budget)**	**2021**	**2022**	**2023**
	Per Unit Fee	$ 1,279,986.00	$ 1,292,057.00	$ 1,270,664.00	$ 1,300,000.00	$ 1,313,400.00	$ 1,313,400.00	$ 1,313,400.00
	All Other Fees	$ 144,216.00	$ 156,071.00	$ 182,090.00	$ 185,571.00	$ 185,000.00	$ 185,000.00	$ 185,000.00
	Total Revenue	$ 1,424,202.00	$ 1,448,128.00	$ 1,452,754.00	$ 1,485,571.00	$ 1,498,400.00	$ 1,498,400.00	$ 1,498,400.00
	Solid Waste Expenses	$ 1,258,000.00	$ 1,385,000.00	$ 1,471,000.00	$ 1,575,000.00	$ 1,622,250.00	$ 1,670,917.50	$ 1,721,045.03
	EOY Retained Earnings			$ 418,098.00	$ 328,669.00	$ 204,819.00	$ 32,301.50	$ (190,343.53)

	Annual Fee per Unit	$ 200.00	$ 200.00	$ 200.00	$ 200.00	$ 220.00	$ 220.00	$ 220.00
$5 per quarter increase		**2017**	**2018**	**2019**	**2020 (Budget)**	**2021**	**2022**	**2023**
	Per Unit Fee	$ 1,279,986.00	$ 1,292,057.00	$ 1,270,664.00	$ 1,300,000.00	$ 1,444,740.00	$ 1,444,740.00	$ 1,444,740.00
	All Other Fees	$ 144,216.00	$ 156,071.00	$ 182,090.00	$ 185,571.00	$ 185,000.00	$ 185,000.00	$ 185,000.00
	Total Revenue	$ 1,424,202.00	$ 1,448,128.00	$ 1,452,754.00	$ 1,485,571.00	$ 1,629,740.00	$ 1,629,740.00	$ 1,629,740.00
	Solid Waste Expenses	$ 1,258,000.00	$ 1,385,000.00	$ 1,471,000.00	$ 1,575,000.00	$ 1,622,250.00	$ 1,670,917.50	$ 1,721,045.03
	EOY Retained Earnings			$ 418,098.00	$ 328,669.00	$ 336,159.00	$ 294,981.50	$ 203,676.48

	Annual Fee per Unit	$ 200.00	$ 200.00	$ 200.00	$ 200.00	$ 230.00	$ 230.00	$ 230.00
$7.50 per quarter increase		**2017**	**2018**	**2019**	**2020 (Budget)**	**2021**	**2022**	**2023**
	Per Unit Fee	$ 1,279,986.00	$ 1,292,057.00	$ 1,270,664.00	$ 1,300,000.00	$ 1,510,410.00	$ 1,510,410.00	$ 1,510,410.00
	All Other Fees	$ 144,216.00	$ 156,071.00	$ 182,090.00	$ 185,571.00	$ 185,000.00	$ 185,000.00	$ 185,000.00
	Total Revenue	$ 1,424,202.00	$ 1,448,128.00	$ 1,452,754.00	$ 1,485,571.00	$ 1,695,410.00	$ 1,695,410.00	$ 1,695,410.00
	Solid Waste Expenses	$ 1,258,000.00	$ 1,385,000.00	$ 1,471,000.00	$ 1,575,000.00	$ 1,622,250.00	$ 1,670,917.50	$ 1,721,045.03
	EOY Retained Earnings			$ 418,098.00	$ 328,669.00	$ 401,829.00	$ 426,321.50	$ 400,686.48

	Annual Fee per Unit	$ 200.00	$ 200.00	$ 200.00	$ 200.00	$ 240.00	$ 240.00	$ 240.00
$10 per quarter increase		**2017**	**2018**	**2019**	**2020 (Budget)**	**2021**	**2022**	**2023**
	Per Unit Fee	$ 1,279,986.00	$ 1,292,057.00	$ 1,270,664.00	$ 1,300,000.00	$ 1,576,080.00	$ 1,576,080.00	$ 1,576,080.00
	All Other Fees	$ 144,216.00	$ 156,071.00	$ 182,090.00	$ 185,571.00	$ 185,000.00	$ 185,000.00	$ 185,000.00
	Total Revenue	$ 1,424,202.00	$ 1,448,128.00	$ 1,452,754.00	$ 1,485,571.00	$ 1,761,080.00	$ 1,761,080.00	$ 1,761,080.00
	Solid Waste Expenses	$ 1,258,000.00	$ 1,385,000.00	$ 1,471,000.00	$ 1,575,000.00	$ 1,622,250.00	$ 1,670,917.50	$ 1,721,045.03
	EOY Retained Earnings			$ 418,098.00	$ 328,669.00	$ 467,499.00	$ 557,661.50	$ 597,696.48

From:	Lauren Saunders
To:	Alan Agnelli
Subject:	more options for solid waste increase
Date:	Monday, February 3, 2020 4:40:29 PM
Attachments:	Copy of Solid Waste Rate Increase OPTIONS.xlsx

Hi Alan,

Per the discussion at public safety last week I have made some adjustments to the spreadsheet showing some different options for cost increases to share with the council members.

- The first option of a $0 increase has not changed
- The second option reflects a $5/qtr. ($20/yr) increase for FY21 followed by a $1/qtr. increase ($4/yr) until reaching $240 in 2026. By then our retained earnings will be in the negative
- The third option shows an initial $7/qtr. ($28/yr) increase for FY21 followed by a $1/qtr. Increase ($4/yr) until reaching the $240 max in 2024.
- The 4th option has not changed, it is an initial $10/qtr. ($40/yr) increase in FY21 with no additional increases.

I have also stretched out all the options to show what our EOY retained earnings would be through FY2026. Please let me know if you have any further questions or if we should just wait to discuss further next meeting.

Thank you,

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	Number of Units	*6399*	*6460*	*6353*	*6500*	*6567*	*6567*	*6567*			
	Annual Fee per Unit	$ 200.00	$ 200.00	$ 200.00	$ 200.00	$ 200.00	$ 200.00	$ 200.00	$ 200.00	$ 200.00	$ 200.00
$0 per		**2017**	**2018**	**2019**	**2020 (Budget)**	**2021**	**2022**	**2023**	**2024**	**2025**	**2025**
quarter	Per Unit Fee	$ 1,279,986.00	$ 1,292,057.00	$ 1,270,664.00	$ 1,300,000.00	$ 1,313,400.00	$ 1,313,400.00	$ 1,313,400.00	$ 1,313,400.00	$ 1,313,400.00	$ 1,313,400.00
increase	All Other Fees	$ 144,216.00	$ 156,071.00	$ 182,090.00	$ 185,571.00	$ 185,000.00	$ 185,000.00	$ 185,000.00	$ 185,000.00	$ 185,000.00	$ 185,000.00
	Total Revenue	$ 1,424,202.00	$ 1,448,128.00	$ 1,452,754.00	$ 1,485,571.00	$ 1,498,400.00	$ 1,498,400.00	$ 1,498,400.00	$ 1,498,400.00	$ 1,498,400.00	$ 1,498,400.00
	Solid Waste Expenses	$ 1,258,000.00	$ 1,385,000.00	$ 1,471,000.00	$ 1,575,000.00	$ 1,622,250.00	$ 1,670,917.50	$ 1,721,045.03	$ 1,772,676.38	$ 1,825,856.67	$ 1,880,632.37
	EOY Retained Earnings			$ 418,098.00	$ 328,669.00	$ 204,819.00	$ 32,301.50	$ (190,343.53)	$ (464,619.90)	$ (792,076.57)	$ (1,174,308.93)

	Annual Fee per Unit	$ 200.00	$ 200.00	$ 200.00	$ 200.00	$ 220.00	$ 224.00	$ 228.00	$ 232.00	$ 236.00	$ 240.00
$5 per		**2017**	**2018**	**2019**	**2020 (Budget)**	**2021**	**2022**	**2023**	**2024**	**2025**	**2026**
initial	Per Unit Fee	$ 1,279,986.00	$ 1,292,057.00	$ 1,270,664.00	$ 1,300,000.00	$ 1,444,740.00	$ 1,471,008.00	$ 1,497,276.00	$ 1,523,544.00	$ 1,549,812.00	$ 1,576,080.00
increase	All Other Fees	$ 144,216.00	$ 156,071.00	$ 182,090.00	$ 185,571.00	$ 185,000.00	$ 185,000.00	$ 185,000.00	$ 185,000.00	$ 185,000.00	$ 185,000.00
$1/qt after	**Total Revenue**	$ 1,424,202.00	$ 1,448,128.00	$ 1,452,754.00	$ 1,485,571.00	$ 1,629,740.00	$ 1,656,008.00	$ 1,682,276.00	$ 1,708,544.00	$ 1,734,812.00	$ 1,761,080.00
($4/yr - up to	**Solid Waste Expenses**	$ 1,258,000.00	$ 1,385,000.00	$ 1,471,000.00	$ 1,575,000.00	$ 1,622,250.00	$ 1,670,917.50	$ 1,721,045.03	$ 1,772,676.38	$ 1,825,856.67	$ 1,880,632.37
$240/yr max)	**EOY Retained Earnings**			$ 418,098.00	$ 328,669.00	$ 336,159.00	$ 321,249.50	$ 282,480.48	$ 218,348.10	$ 127,303.43	$ 7,751.07

	Annual Fee per Unit	$ 200.00	$ 200.00	$ 200.00	$ 200.00	$ 228.00	$ 232.00	$ 236.00	$ 240.00	$ 240.00	$ 240.00
$7.00 per qt		**2017**	**2018**	**2019**	**2020 (Budget)**	**2021**	**2022**	**2023**	**2024**	**2025**	**2026**
initial increase	Per Unit Fee	$ 1,279,986.00	$ 1,292,057.00	$ 1,270,664.00	$ 1,300,000.00	$ 1,497,276.00	$ 1,523,544.00	$ 1,549,812.00	$ 1,576,080.00	$ 1,576,080.00	$ 1,576,080.00
$1/qt after	All Other Fees	$ 144,216.00	$ 156,071.00	$ 182,090.00	$ 185,571.00	$ 185,000.00	$ 185,000.00	$ 185,000.00	$ 185,000.00	$ 185,000.00	$ 185,000.00
($4/yr - up to	**Total Revenue**	$ 1,424,202.00	$ 1,448,128.00	$ 1,452,754.00	$ 1,485,571.00	$ 1,682,276.00	$ 1,708,544.00	$ 1,734,812.00	$ 1,761,080.00	$ 1,761,080.00	$ 1,761,080.00
$240/yr max)	**Solid Waste Expenses**	$ 1,258,000.00	$ 1,385,000.00	$ 1,471,000.00	$ 1,575,000.00	$ 1,622,250.00	$ 1,670,917.50	$ 1,721,045.03	$ 1,772,676.38	$ 1,825,856.67	$ 1,880,632.37
	EOY Retained Earnings			$ 418,098.00	$ 328,669.00	$ 388,695.00	$ 426,321.50	$ 440,088.48	$ 428,492.10	$ 363,715.43	$ 244,163.07

	Annual Fee per Unit	$ 200.00	$ 200.00	$ 200.00	$ 200.00	$ 240.00	$ 240.00	$ 240.00	$ 240.00	$ 240.00	$ 240.00
$10 per		**2017**	**2018**	**2019**	**2020 (Budget)**	**2021**	**2022**	**2023**	**2024**	**2025**	**2026**
quarter	Per Unit Fee	$ 1,279,986.00	$ 1,292,057.00	$ 1,270,664.00	$ 1,300,000.00	$ 1,576,080.00	$ 1,576,080.00	$ 1,576,080.00	$ 1,576,080.00	$ 1,576,080.00	$ 1,576,080.00
increase	All Other Fees	$ 144,216.00	$ 156,071.00	$ 182,090.00	$ 185,571.00	$ 185,000.00	$ 185,000.00	$ 185,000.00	$ 185,000.00	$ 185,000.00	$ 185,000.00
effective	**Total Revenue**	$ 1,424,202.00	$ 1,448,128.00	$ 1,452,754.00	$ 1,485,571.00	$ 1,761,080.00	$ 1,761,080.00	$ 1,761,080.00	$ 1,761,080.00	$ 1,761,080.00	$ 1,761,080.00
FY21	**Solid Waste Expenses**	$ 1,258,000.00	$ 1,385,000.00	$ 1,471,000.00	$ 1,575,000.00	$ 1,622,250.00	$ 1,670,917.50	$ 1,721,045.03	$ 1,772,676.38	$ 1,825,856.67	$ 1,880,632.37
	EOY Retained Earnings			$ 418,098.00	$ 328,669.00	$ 467,499.00	$ 557,661.50	$ 597,696.48	$ 586,100.10	$ 521,323.43	$ 401,771.07